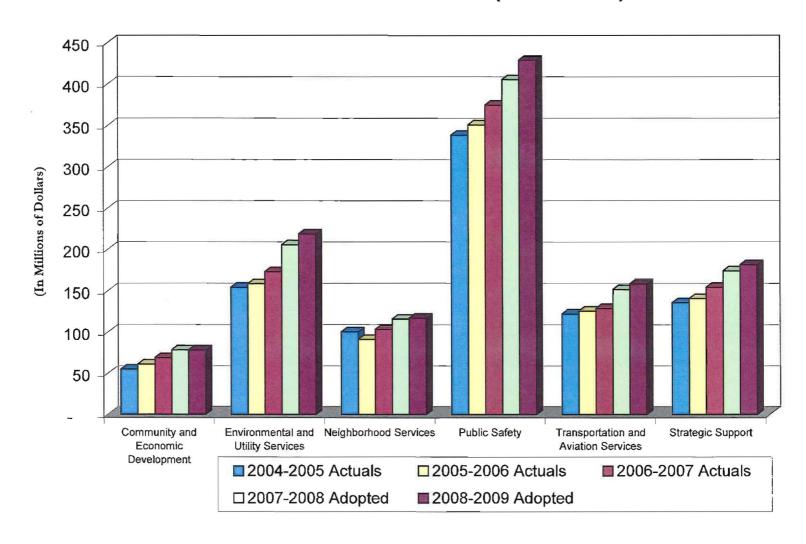
IV - 1

CITY OF SAN JOSE 2008-2009 ADOPTED OPERATING BUDGET



| CITY SERVICE AREAS | Dept. | 1 2004-2005 ACTUALS | 2 2005-2006 ACTUALS | 3 2006-2007 ACTUALS | 4 2007-2008 ADOPTED | 5 2008-2009 ADOPTED |
|--|------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| COMMUNITY AND ECONOMIC | | | 1-0° | | · | |
| DEVELOPMENT | | | | | | |
| Arts and Cultural Development | Econ. Dvlp. | 1,320,402 | 1,839,761 | 1,956,765 | 2,089,964 | 2,204,071 |
| Business/Job Attraction, Retention, | Econ. Dvlp. | 1,527,495 | 1,524,870 | 1,702,367 | 2,152,556 | 2,107,926 |
| Expansion and Creation | | | | | | |
| Convention Facilities | Conv. Facil. | 11,277,332 | 12,336,558 | 12,749,623 | 13,702,003 | 14,900,983 |
| Development Plan Review and | PBCE | 21,359,746 | 22,126,682 | 23,881,923 | 27,273,783 | 25,437,388 |
| Building Construction Inspection | | | | | | |
| Fire Safety Code Compliance | Fire | 3,775,495 | 1,745,560 | 2,324,754 | 2,951,761 | 3,528,706 |
| Increase the Affordable Housing Supply | I-lousing | N/A | 1,124,609 | 1,176,516 | 1,314,151 | 1,680,805 |
| Long Range Land Use Planning | PBCE | 2,363,786 | 2,168,150 | 2,593,907 | 3,367,748 | 3,390,393 |
| Maintain the Existing Affordable | I-Iousing | N/A | 3,060,212 | 3,235,308 | 4,139,132 | 4,167,015 |
| Housing Supply | - ~, | 400 504 | 500 545 | | 000 000 | 404.050 |
| Outdoor Special Events | Econ. Dvlp. | 389,791 | 509,517 | 775,466 | 892,287 | 686,250 |
| Provide Services to Homeless and At-Risk Population | Housing | N/A | 358,806 | 467,296 | 488,684 | 814,820 |
| Regulate/Facilitate Private | Pub. Works | 7,167,357 | 6,124,491 | 6,859,045 | 6,765,023 | 6,050,506 |
| Development | | | | | | |
| Workforce Development | Econ. Dvlp. | 2,299,507 | 2,043,576 | 3,665,015 | 3,988,551 | 4,317,356 |
| Strategic Support | | 3,614,183 | 6,215,446 | 7,711,087 | 9,361,475 | 9,327,158 |
| Total Community and Economic Development | | 55,095,094 | 61,178,238 | 69,099,072 | 78,487,118 | 78,613,377 |
| ENVIRONMENTAL AND UTILIT SERVICES | Y | | | | | |
| Manage Potable Water | ESD | 15,840,908 | 16,781,942 | 18,935,912 | 21,763,442 | 22,553,527 |
| Manage Recycled Water | ESD | 2,259,361 | 2,457,772 | 3,122,897 | 4,233,192 | 4,331,343 |
| Manage Recycling and Garbage Services | ESD | 62,155,204 | 61,737,811 | 68,325,090 | 83,670,498 | 93,281,311 |
| Manage Urban Runoff Quality | ESD | 4,379,688 | 4,447,924 | 5,095,813 | 6,172,472 | 5,879,266 |
| Manage Wastewater | ESD | 47,676,800 | 50,510,843 | 53,065,570 | 59,927,754 | 61,736,030 |
| Protect Natural and Energy Resources | ESD | 1,267,074 | 997,454 | 1,274,952 | 2,939,340 | 3,001,073 |
| Sanitary Sewer Maintenance | Trans. | 8,889,046 | 8,321,401 | 8,810,887 | 11,572,205 | 11,663,343 |
| Storm Sewer Management | Trans. | 5,862,003 | 5,927,884 | 6,019,914 | 6,898,060 | 7,783,897 |
| Strategic Support | | 6,284,714 | 7,582,546 | 8,763,931 | 8,565,750 | 8,790,729 |
| Total Environmental and Utility Services | | 154,614,798 | 158,765,577 | 173,414,966 | 205,742,713 | 219,020,519 |

^{*} The City Service Area budget for total operations includes personal services for all funds and non-personal/equipment expenditures for all funds with the exception of capital funds.

| | | 1 2004-2005 | 2 2005-2006 | 3 2006-2007 | 4 2007-2008 | 5 2008-2009 |
|---|------------|----------------|----------------|----------------|----------------|----------------|
| CITY SERVICE AREAS (CONT'D.) | Dept. | ACTUALS | ACTUALS | ACTUALS | ADOPTED | ADOPTED |
| NEIGHBORHOOD SERVICES | | | | | | |
| Animal Care and Services | Gen. Svcs. | N/A | N/A | N/V | N/A | 6,136,288 |
| Community Code Enforcement | PBCE | 8,130,263 | 7,980,849 | 8,549,209 | 10,057,803 | 10,200,591 |
| Community Strengthening Services | PRNS | 7,628,413 | 7,299,495 | 5,036,535 | 4,690,670 | 4,729,608 |
| Increase the Affordable Housing Supply | Housing | 929,273 | N/A | N/Λ | N/A | N/A |
| Life Enjoyment Services | PRNS | 33,773,319 | 29,749,863 | 32,264,051 | 37,541,707 | 37,796,112 |
| Maintain the Existing Affordable Housing Supply | Housing | 3,229,922 | N/A | N/A | N/A | N/A |
| Neighborhood Livability Services | PRNS | 13,628,560 | 12,375,867 | 19,685,798 | 22,372,685 | 15,936,992 |
| Parks and Civic Grounds Management | Gen. Svcs. | 232,556 | N/A | N/A | N/A | N/A |
| Promote Lifelong Learning and Provide Educational Support | Library | 3,492,772 | 3,137,777 | 2,957,572 | 5,871,739 | 5,569,077 |
| Provide Access to Information, Library Materials and Digital Resources | Library | 20,358,417 | 21,639,107 | 24,746,202 | 23,955,511 | 24,933,344 |
| Provide Services to Homeless and At-Risk Population | Housing | 335,207 | N/A | N/A | N/A | N/A |
| Strategic Support | | 8,946,060 | 9,195,201 | 10,492,609 | 11,521,087 | 11,992,440 |
| Total Neighborhood Services | | 100,684,762 | 91,378,159 | 103,731,976 | 116,011,202 | 117,294,452 |
| PUBLIC SAFETY | | | | | | |
| Crime Prevention and Community Education | Police | 8,031,290 | 7,425,122 | 9,573,974 | 9,039,161 | 8,737,497 |
| Emergency Preparedness and Planning | Em. Svcs. | 93,408 | 161,107 | 246,607 | 349,506 | 349,030 |
| Emergency Response | Fire | 104,089,878 | 107,184,158 | 108,762,178 | 113,718,195 | 135,824,920 |
| Emergency Response and Recovery | Em. Svcs. | 66,536 | 69,970 | 77,468 | 92,428 | 99,733 |
| Fire Prevention | Fire | 872,031 | 2,812,060 | 2,964,758 | 3,548,332 | 3,942,833 |
| Independent Police Oversight | TP Auditor | 684,490 | 679,360 | 757,936 | 696,313 | 704,219 |
| Investigative Services | Police | 45,541,082 | 45,685,993 | 48,115,381 | 53,925,380 | 52,914,290 |
| Regulatory Services | Police | 2,320,462 | 2,528,952 | 2,833,290 | 2,948,452 | 3,153,812 |
| Respond to Calls for Service | Police | 138,412,139 | 140,921,288 | 154,742,582 | 170,152,118 | 166,038,612 |
| Special Events Services | Police | 1,277,673 | 1,201,063 | 1,016,777 | 1,027,497 | 1,033,488 |
| Strategic Support | | 37,468,784 | 42,541,122 | 45,999,106 | 50,301,908 | 56,719,929 |
| Total Public Safety | | 338,857,773 | 351,210,195 | 375,090,057 | 405,799,290 | 429,518,363 |

^{*} The City Service Area budget for total operations includes personal services for all funds and non-personal/equipment expenditures for all funds with the exception of capital funds.

| | | 1 2004-2005 | 2 2005-2006 | 3 2006-2007 | 4 2007-2008 | 5 2008-2009 |
|--|-------------|----------------|----------------|----------------|----------------|----------------|
| CITY SERVICE AREAS (CONT'D. | Dept. | ACTUALS | ACTUALS | ACTUALS | ADOPTED | ADOPTED |
| TRANSPORTATION AND AVIAT SERVICES | ION | | | | | |
| Airport Customer Service | Airport | 47,780,944 | 48,296,180 | 48,961,265 | 56,877,474 | 61,112,471 |
| Airport Environmental Management | Airport | 2,695,729 | 2,340,720 | 2,272,162 | 3,224,715 | 3,514,692 |
| Community Air Service | Airport | 1,613,130 | 1,476,152 | 1,232,696 | 2,023,154 | 1,925,291 |
| Parking Services | Trans. | 8,052,967 | 10,085,938 | 11,492,157 | 12,668,145 | 13,853,223 |
| Pavement Maintenance | Trans. | 6,364,456 | 5,502,966 | 6,269,184 | 7,353,891 | 8,062,456 |
| Street Landscape Maintenance | Trans. | 10,002,586 | 10,131,912 | 10,216,117 | 11,842,083 | 10,875,654 |
| Traffic Maintenance | Trans. | 9,722,978 | 10,321,065 | 8,420,678 | 10,888,719 | 10,818,685 |
| Traffic Safety Services | Police | 7,587,939 | 7,715,995 | 8,218,432 | 10,673,616 | 10,276,436 |
| Transportation Operations | Trans. | 6,659,399 | 6,520,236 | 7,124,337 | 7,520,416 | 7,042,480 |
| Transportation Planning and Project Delivery | Trans. | 3,227,912 | 4,020,663 | 4,244,797 | 5,428,208 | 5,946,580 |
| Strategic Support | | 18,556,611 | 19,342,336 | 20,638,442 | 23,384,110 | 25,397,981 |
| Total Transportation and Aviation Services | | 122,264,651 | 125,754,163 | 129,090,267 | 151,884,531 | 158,825,949 |
| STRATEGIC SUPPORT | | | | | | |
| Administer Retirement Plans | Retirement | 1,868,704 | 2,523,486 | 2,661,696 | 2,953,537 | 3,132,375 |
| Debt Management | Finance | 989,609 | 1,189,610 | 1,094,790 | 1,069,540 | N/A |
| Disbursements | Finance | 1,535,545 | 1,634,680 | 1,784,610 | 1,801,738 | 1,893,422 |
| Employce Benefits | HR | 1,832,966 | 1,724,078 | 1,739,101 | 1,972,643 | 2,403,939 |
| Employment Services | HR | 997,431 | 1,122,049 | 1,301,633 | 1,590,283 | 1,266,311 |
| Facilities Management | Gen. Svcs. | 11,014,096 | 15,840,163 | 18,167,920 | 18,985,218 | 18,326,878 |
| Financial Reporting | Finance | 1,430,387 | 1,129,522 | 1,388,930 | 1,724,872 | 1,907,105 |
| Fleet and Equipment Services | Gen. Svcs. | 14,742,290 | 16,766,706 | 17,506,117 | 18,191,160 | 19,255,457 |
| Health and Safety | HR | 3,103,647 | 3,013,553 | 3,260,399 | 4,455,202 | 4,624,185 |
| Materials Management | Gen. Svcs. | 1,367,571 | N/A | N/A | N/A | N/A |
| Manage and Support the Information Technology Infrastructure | Info. Tech. | 6,356,805 | 5,546,364 | 7,482,585 | 10,319,461 | 8,380,481 |
| Plan, Design and Construct Public Facilities and Infrastructure | Pub. Works | 29,013,624 | 29,508,874 | 31,387,024 | 31,574,279 | 33,215,112 |
| Provide Enterprise Technology Systems and Solutions | Info. Tech. | 5,088,535 | 5,636,478 | 6,315,023 | 9,844,449 | 12,329,523 |
| Purchasing | Gen. Svcs. | 1,083,617 | N/A | N/A | N/A | N/A |

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| CITY SERVICE AREAS (CONT'D.) | ■ D+ | 1 2004-2005 ACTUALS | 2 2005-2006 ACTUALS | 3 2006-2007 ACTUALS | 4 2007-2008 ADOPTED | 5 2008-2009 |
|---|--------------|---------------------------|---------------------------|---------------------------|---------------------------|----------------|
| | Dept. | ACTUALS | ACTUALS | ACTUALS | ADOPTED | ADOPTED |
| STRATEGIC SUPPORT (CONT'D.) | - | | | | | |
| Purchasing and Materials Management | Finance | 83,150 | 2,482,326 | 2,639,677 | 3,467,182 | 2,867,292 |
| Revenue Management | Finance | 4,503,418 | 4,827,499 | 5,607,090 | 5,853,606 | 4,859,013 |
| Support Departmental Technology Services | Info. Tech. | 2,908,573 | 2,490,554 | 2,092,268 | 2,113,390 | 1,677,606 |
| Treasury Management | Finance | N/A | N/A | N/A | N/A | 3,744,241 |
| Workforce Resources and Diversity | HR | 266,485 | 200,207 | 549,399 | 535,565 | 604,201 |
| Strategic Support | | 17,039,590 | 13,815,611 | 13,756,685 | 16,889,071 | 16,038,851 |
| Subtotal Strategic Support | | 105,226,043 | 109,451,760 | 118,734,947 | 133,341,196 | 136,525,992 |
| Mayor, City Council and Appointees | | | | | | |
| Analyze, Develop and Recommend Public Policy | City Mgr. | 3,166,048 | 4,019,280 | 4,009,472 | 4,241,296 | 4,380,369 |
| Audit Services | City Auditor | 2,098,417 | 2,116,815 | 2,361,531 | 2,733,283 | 2,535,394 |
| Facilitate the City's Legislative Process | City Clerk | 1,978,073 | 2,274,534 | 3,347,649 | 2,832,039 | 4,259,105 |
| Lead and Advance the Organization | City Mgr. | 1,703,345 | 1,676,193 | 1,431,540 | 1,436,158 | 1,658,725 |
| Legal Representation | City Atty. | 5,619,302 | 5,873,542 | 6,857,717 | 7,328,130 | 7,180,877 |
| Legal Transactions | City Atty. | 5,194,044 | 5,044,216 | 5,745,144 | 6,618,577 | 6,783,215 |
| Manage and Coordinate City-Wide | City Mgr. | 3,126,540 | 2,451,673 | 3,535,934 | 3,763,335 | 5,487,159 |
| Service Delivery | | | | | | |
| Strategic Support | | 7,932,715 | 8,144,442 | 8,670,971 | 12,158,469 | 13,141,160 |
| Total Mayor, City Council and Appointees | | 30,818,484 | 31,600,695 | 35,959,958 | 41,111,287 | 45,426,004 |
| Total Strategic Support | | 136,044,527 | 141,052,455 | 154,694,905 | 174,452,483 | 181,951,996 |
| TOTAL CITY SERVICE AREA USES | | 907,561,605 | 929,338,787 | 1,005,121,243 | 1,132,377,337 | 1,185,224,656 |

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